Design Project Week 5

Your Assignment: see Design project web page: http://www.me.unlv.edu/Undergraduate/cours enotes/egg102/proj-sch.htm

Design Week 5: Lego Design and Programming 4

Technical drawings II

Report due the week of 9/24: Robot propulsion system design. Use of Solid modeling software is preferred (MLCAD or Autocad or ProEngineer or similar). Develop three alternative propulsion system designs. Vehicle must be compact and tightly integrated.

This week: Lego Design and Programming 3

Technical drawings II Report (one report per team) due: Solid models of 3 distinct chassis designs (Steering, wheels, tracks, or legs?). Note: Use any CAD Software you like.











































Please note:

These illustrations are meant to give you ideas. I suggest you visit Lego-related web sites for more information. Watch for problems: •Stability: Don't let your robot fall (or be pushed) on its side.

•Compactness: Loose parts can fall off or get snagged

•Robustness: Your robot must survive collisions

Chapter 1.10 Professionalism

<u>ethos</u>

n. the distinctive character, spirit, and attitudes of a people, culture, era, etc.: the revolutionary ethos. [from Late Latin: habit, from Greek]

Chapter 1 revisited:

- 1.Ethics discussion continued (the Homework case studies)
- 2.Engineering Ethics: What is different?

Ethics Assignment (Week 5)

- Cases : Tourist Problem (*Environmental Pollution, Breaking Laws to cut costs*)
- Cases : Sunnyvale (Women in Engineering, Policies for Communication)

The basic pattern of Ethics failure never changes:

•Abuse of Power and

Arrogance

In Classical Greek: Hybris

Hybris is the arrogance that blinds.



Antigone





Close to Home An ethics case quoted from the Las Vegas Review-Journal: Feb. 7, 2005

JANE ANN MORRISON: Land swaps, then and now:

...In 1996, the inspector general's report concluded that taxpayers in Nevada were shortchanged by \$12 million in just four specific land swaps...

JANE ANN MORRISON: Land swaps, then and now (continued):

...An ad is published saying the county wants to get rid of acreage near the airport, but it can **only be used for a cemetery**. Only one man applies for a land exchange: Scott Gragson, grandson of former Mayor Oran Gragson. Then the **restriction disappears**, and land that Scott Gragson paid \$2 million to get is quickly sold for **\$7 million** to commercial developers, giving him a tidy profit of \$5 million....

The cost of Ethics failure:

Why are some economies doing well, others mired in poverty?





Failure to rigorously adhere to engineering ethics principles can lead to economic losses and to loss of life.

There will always be failures that are NOT the result of crime or negligence. Sometimes failures result from insufficient knowledge about the behavior of engineered products.











Introduction To The Case

On July 17, 1981, the Hyatt Regency Hotel in Kansas City, Missouri, held a videotaped teadance party in their atrium lobby. With many party-goers standing and dancing on the suspended walkways, connections supporting the ceiling rods that held up the second and fourth-floor walkways across the atrium failed, and both walkways collapsed onto the crowded first-floor atrium below.



The fourth-floor walkway collapsed onto the second-floor walkway, while the offset third-floor walkway remained intact. As the United States' most devastating structural failure, in terms of loss of life and injuries, the Kansas City Hyatt Regency walkways collapse left 114 dead and in excess of 200 injured. In addition, millions of dollars in costs resulted from the collapse, and thousands of lives were adversely affected.



Close-up of third floor hanger rod and crossbeam, showing yielding of the material. The flanges have been bent significantly, and the webs are bowed out against the fireproofing sheet rock.





Close-up photo of the hanger rod threads, washer and supporting nut. Note the deformation caused in the washer as the beam slipped around it.





Underside view of one of the 4th floor beams.









ENGINEERING ETHICS Kansas City Disaster

Fact 1: The fabricator changed the design from a one-rod to a two-rod system to simplify the assembly task, doubling the load on the connector, which ultimately resulted in the walkways collapse.

Fact 2: Even as originally designed, the walkways were barely capable of holding up the expected load, and would have failed to meet the requirements of the Kansas City Building Code.

Fact 3: Due to evidence supplied at the Hearings, a number of principals involved lost their engineering licenses, a number of firms went bankrupt, and many expensive legal suits were settled out of court.

November, 1984: Duncan, Gillum, and G.C.E. Inc. found guilty of gross negligence, misconduct and unprofessional conduct in the practice of engineering. Subsequently, Duncan and Gillum lost their licenses to practice engineering in the State of Missouri.

Why Ethics?

Professionalism?

What do you expect when consulting a professional, e.g. a surgeon?

Complexity: We cannot control every aspect of our lives. We depend on others in multiple ways.
Interdependence: Our society is based on trust. Sometimes that trust is broken.
Examples: Business: ENRON Medicine: Malpractice Law: Malpractice

Ethics failures range from the criminal (e.g. bribery, falsification) to neglect (failure to ascertain relevant facts) and ignorance.

There will always be failures that are NOT the result of crime or negligence. Sometimes failures result from insufficient knowledge about the behavior of engineered products.

Case Study 1: A TOURIST PROBLEM

The level of pollution in the plant's water discharges slightly exceeds the legal limitations. Solving the problem will cost the plant more than \$200,000.

Marvin's supervisor says the excess should be regarded as a mere "**technicality**," and he asks Marvin to "adjust" the data so that the plant appears to be in compliance.

Case Study 1: A TOURIST PROBLEM

How should Marvin respon

We consult a noted

Philosopher:



Immanuel Kant's Categorical Imperative: "Act so that the maxim [determining motive of the will] may be capable of becoming a universal law for all rational beings."

Case Study 1: A TOURIST PROBLEM

Misguided loyalty?

Refer to the professional Code of Ethics

While principled loyalty can be a commendable virtue, misguided loyalty has been responsible for many, many tragic moral disasters.

Case Study 2: SUNNYVALE

Joan Dreer will be the first woman engineer at Sunnyvale. On learning that their new supervisor will be a woman, several of the engineers inform Jim Grimaldi that they don't like the idea of a woman supervising their work.

Case Study 2: SUNNYVALE

What should Jim Grimaldi (Joan's supervisor) do? What are the ethical issues involved, and how should they be approached?

Case Study 2: SUNNYVALE

Consider the charged atmosphere on both sides.

- Joan: Prior Harassment
- Engineers: Unfamiliar new Setting (see Lea Stewart's comments)

The Challenger Disaster

Engineering Issues (Professionalism) Management Issues (Ethics and Whistleblowing)











The O-ring contraction was by no means a shocking new phenomenon. A post-flight examination of a previous challenger mission indicates that the O-ring had shrunk ('eroded') as a result of temperature. As the heated gas came in contact with the contracted O-ring, the integrity of the ring was compromised. Smoke did not appear until 58 seconds after ignition because the putty, filling the space between the rubber pieces of lining, flowed into the gap of the ring and sealed it.

An engineer familiar with the O-ring stated, "The O-ring was having to perform beyond what we had initially intended, but the question was, is this a serious problem?"(5) The uncertainty of this question demonstrates how those involved in the decision making process could have acted so differently.

The Challenger Disaster

Engineering Issues (Professionalism)

Management Issues (Ethics and Whistleblowing)

Memo from Roger Boisjoly on O-Ring Erosion

Morton Thiokol, Inc Wasatch Division

Interoffice Memo

31 July 1985 2870:FY86:073 TO: R. K. Lund Vice President, Engineering CC: B. C. Brinton, A. J. McDonald, L. H. Sayer, J. R. Kapp FROM: R. M. Boisjoly Applied Mechanics - Ext. 3525 SUBJECT: SRM O-Ring Erosion/Potential Failure Criticality This letter is written to insure that management is fully aware of the seriousness of the current O-ring erosion problem in the SRM joints from an engineering standpoint.

Memo from Roger Boisjoly on O-Ring Erosion, continued

"The mistakenly accepted position on the joint problem was to fly without fear of failure and to run a series of design evaluations which would ultimately lead to a solution or at least a significant reduction of the erosion problem. This position is now drastically changed as a result of the SRM 16A nozzle joint erosion which eroded a secondary O-ring with the primary O-ring never sealing. "

Memo from Roger Boisjoly on O-Ring Erosion, continued

"If the same scenario should occur in a field joint (and it could), then it is a jump ball as to the success or failure of the joint because the secondary O-ring cannot respond to the clevis opening rate and may not be capable of pressurization. The result would be a catastrophe of the highest order - loss of buman life. "

Memo from Roger Boisjoly on O-Ring Erosion, continued

"It is my honest and very real fear that if we do not take immediate action to dedicate a team to solve the problem with the field joint having the number one priority, then we stand in jeopardy of losing a flight along with all the launch pad facilities."

R. M. Boisjoly Concurred by: J. R. Kapp, Manager Applied Mechanics

A Deadly Mentality

Throughout the space program, NASA was under political pressure to "*beat Russia to everything*." NASA promised two missions a month by the late '80's. The Challenger mission had already been delayed several times because the turn around for the previous Columbia mission had taken longer than expected. With this pressure on their reputation, NASA was determined to launch the Challenger on that cold January morning.

NASA officials were aware of the dangers involved in a cold weather launch, which included the possibility of ice damaging the heat shield, but proceeded to launch the shuttle anyway.

NASA boasted that the O-rings were "fail-safe".

The Night Before the Launch

Temperatures were predicted to be in the low 20°s. This prompted Alan McDonald (Director of the Solid Rocket Motors Project) to ask his engineers at Thiokol to prepare a presentation on the effects of cold temperature on booster performance. A teleconference was held between engineers and management from Kennedy Space Center, Marshall Space Flight Center in Alabama, and Morton-Thiokol in Utah.

The Night Before the Launch, cont'd

Thiokol's engineers gave an hour-long presentation, presenting a convincing argument that the cold weather would exaggerate the problems of joint rotation and delayed O-ring seating. The lowest temperature experienced by the O-rings in any previous mission was 53°F in 1985. With a predicted ambient temperature of 26°F at launch, the O-rings were estimated to be at 29°F.

The Night Before the Launch, cont'd

After the technical presentation, Thiokol's Engineering VP Bob Lund concluded that 53°F was the only low temperature data point Thiokol had. The boosters had experienced Oring erosion at this temperature. **Since his engineers had no data below 53°F, they could not prove that it was unsafe to launch at lower temperatures.** The predicted temperatures for the morning's launch were outside the data base and NASA should delay the launch

The Night Before the Launch, cont'd

This confused NASA managers because the booster design specifications called for booster operation as low as 31°F. (*Thiokol understood that the 31°F limit temperature was for storage of the booster*)

Marshall's Solid Rocket Booster Project Manager, Larry Mulloy, commented that the data were inconclusive and challenged the engineers' logic. Mulloy bypassed Lund and asked Manager Joe Kilminster for his opinion.

The Night Before the Launch, cont'd

Kilminster was in management, although he had an extensive engineering background, but Kilminster stood by his engineers. Kilminster asked for a meeting off of the net, so Thiokol could review its data. Boisjoly and Thompson tried to convince their senior managers to stay with their original decision not to launch. A senior executive at Thiokol, Jerald Mason, commented that a management decision was required.

The Night Before the Launch, cont'd

The managers seemed to believe the O-rings could be eroded up to one third of their diameter and still seat properly, regardless of the temperature. The data presented to them showed no correlation between temperature and the blow by gasses which eroded the O-rings in previous missions. According to testimony by Kilminster and Boisjoly, Mason (*a Sr. Thiokol executive*) finally turned to Bob Lund and said, "Take off your engineering hat and put on your management hat."

The Night Before the Launch, cont'd

Alan McDonald, who was present with NASA management in Florida, was surprised to see the recommendation to launch and appealed to NASA management not to launch. NASA managers decided to approve the boosters for launch despite the fact that the predicted launch temperature was outside of their operational specifications.

The Launch

During the night, temperatures dropped to as low as 8°F. In order to keep the water pipes in the launch platform from freezing, safety showers and fire hoses had been turned on. Ice had formed all over the platform. There was some concern that the ice would fall off of the platform during launch and might damage the heat resistant tiles on the shuttle. The ice inspection team thought the situation was of great concern, but the launch director decided to go ahead with the countdown.

The Challenger Disaster

Effects on Personnel

Roger Boisjoly lost his job at Morton-Thiokol. He is now retired in Mesquite, NV

According to Roger Boisjoly, no NASA manager was ever disciplined or sanctioned in connection with the Challenger disaster.

Issues Relevant to Engineers

What is the proper role for engineers in management positions?

Insufficient data. A reason to proceed?

Does might make right? Of course not. So what should you do?

The Need for Clear Communication

Missed Opportunities

One virtue of a good graphical display is to allow us to see patterns, trends, or other structures which would otherwise be concealed in another form of display. It may be heartbreaking to find out that some important information was there, but the graph maker missed it. The story behind the *Challenger Disaster* is perhaps the most poignant missed opportunity in the history of statistical graphics.

















Ron D. Dittemore, NASA's shuttle program manager, said there were several indications of an unusual increase in temperatures on the shuttle's exterior near the left wheel well. He also said that two minutes before the craft broke up computers detected an increase in drag on the left side, suggesting a rough or missing tile on the shuttle's protective surface.

Source: NY Times, 2/03/03

Mr. Dittemore, the program manager, said the hit from the broken-off insulation was not discovered until a day after the Columbia's ascent, when engineers reviewed liftoff tapes. He said that there had been a "thorough discussion" of the event and that NASA experts had concluded that the incident was "inconsequential."

Source: NY Times, 2/03/03





Source: NY Times, 2/03/03



Re-entry on Feb. 2:

1. 8:53 A.M. Over California Hydraulic and braking measurements are lost to flight control. Temperature readings in the left wing wheel well rise 20 to 30 degrees in five minutes.

Source: NY Times, 2/03/03

Re-entry on Feb. 2:

2. 8:54 A.M. Over eastern California and Nevada Temperature readings above left wing rise 60 degrees in five minutes.

Source: NY Times, 2/03/03

Re-entry on Feb. 2:

3. 8:58 A.M.

Over New Mexico Drag on the left wing of the orbiter causes it to roll left, possibly a result of missing tiles. The shuttle's flight control system attempts to counteract the roll.

Source: NY Times, 2/03/03

Re-entry on Feb. 2:

4. 8:59 A.M.

Over western Texas Drag on the left wing again causes the shuttle to bank left. The computer system again attempts to counteract the roll. Eight tire and temperature readings are lost.

Source: NY Times, 2/03/03





NASA Dismissed Advisers Who Warned About Safety

When an expert NASA panel warned last year that safety troubles loomed for the fleet of shuttles if the agency's budget was not increased, NASA removed five of the panel's nine members and two of its consultants. Some of them now say the agency was trying to suppress their criticisms.

Source: NY Times, 2/03/03

A sixth member, a retired three-star admiral, Bernard M. Kauderer, was so upset at the firings that he quit NASA's Aerospace Safety Advisory Panel.

"I have never been as worried for space shuttle safety as I am right now," Dr. Richard D. Blomberg, the panel's chairman, told Congress in April. "All of my instincts suggest that the current approach is planting the seeds for future danger."

Source: NY Times, 2/03/03









Primary Causes of Engineering Disasters The primary causes of engineering disasters are usually considered to be (I) human factors (including both 'ethical' failure and accidents), (ii) design flaws (many of which are also the result of unethical practices), (iii) materials failures, (iv) extreme conditions or environments, and, most commonly and importantly, (v) combinations of these reasons.

Source:http://www.matscieng.sunysb.edu/disaster/

A recent study conducted at the Swiss federal Institute of technology in Zurich analyzed 800 cases of structural failure in which 504 people were killed, 592 people injured, and millions of dollars of damage incurred. When engineers were at fault, the researchers classified the causes of failure as follows:

Primary Causes of Engineering Disasters

Insufficient knowledge	36%
Underestimation of influence	16%
Ignorence, carelessness, Negligence	14%
Forgetfulness, error	13%
Relying upon others without sufficient	
control	9%
Objectively unknown situation	7%
Unprecise definition of responsibilities	1%
Choice of bad quality	1%
Other	3%

Chapter sections: read!

- 2.2 Identify Need
- 2.3 Problem Definition
- 2.4 Search
- **2.5 Constraints**
- 2.6 Design Criteria (what matters most? Ranking)
- **2.7 Alternatives**

Chapter sections: read! **2.8 Analysis. Most solutions require mathematics.** My advice: Train yourself in the use of engineering software tools. Evaluate what-if? scenarios. Optimize your design. This takes time and skill. **2.9 Decision** Quantitative evaluation, not feelings.











Cover

Actuator

Shock Mount -Printed Circuit Cable

Connector

Discs

Why all these generalities in Chapter 2?

Each design project exists in a specific context.

These general rules will become more relevant in the lab, where you are working on your design project.

Please note that the chapter 2 segments define several of your weekly lab assignments.





Graphical Analysis and Presentation

Remember the *'inconclusive'* graph about O-rings presented during the Challenger Pre-Launch conference?



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SITES



2.11 Technical Communication: Pattern Recognition The Cholera Epidemic in London, 1854

The Cholera Epidemic in London, 1854

Cholera broke out in the Broad Street area of central London on the evening of August 31, 1854. John Snow, who had investigated earlier epidemics, suspected that the water from a community pump-well at Broad and Cambridge Streets was contaminated. When testing the water, Snow saw no suspicious impurities, and thus he hesitated to come to a conclusion. This absence of evidence, however, was not evidence of absence:

The Cholera Epidemic of 1854

"Further inquiry . . . showed *me* that there was no other circumstance or agent common to the circumscribed locality in which this sudden increase of cholera occurred, and not extending beyond it, except the water of the above mentioned pump. I found, moreover, that the water varied, during the next two days, in the amount of organic impurity, visible to the naked eye, on close inspection, in the form of small white, flocculent [loosely clustered] particles."





The Cholera Epidemic of 1854

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The Cholera Epidemic of 1854

On September 7th, the vestrymen on St. James' were sitting in solemn consultation on the causes of the epidemic. Such a panic possibly never existed in London since the great plague. People fled from their homes as from instant death. During their solemn deliberation, the vestrymen were called to consider a new suggestion. A stranger had asked, in modest speech, for a brief hearing.

The Cholera Epidemic of 1854

Dr. Snow was admitted and in few words explained his view. He had fixed his attention on the Broad Street pump as the source and centre of the calamity. He advised removal of the pump-handle as the grand prescription. The vestry was incredulous, but had the good sense to carry out the advice. The pumphandle was removed, and the plague was stayed.



2.11 Technical Communication

Graphical

How to lie with maps:

Three different ways to plot the same set of data (London Cholera Epidemic)









Although we often hear that data speak for themselves, their voices can be soft and sly.

> Frederick Mosteller, Stephen B. Fienberg, and Robert E. K. Rourke, *Beginning Statistics with Data Analysis* (Reading, Massachusetts, 1983), p-234.

Negligent speech doth not only discredit the person of the Speaker, but it discrediteth the opinion of his reason and judgment; it discrediteth the force and uniformity of the matter, and substance.

> BenJonson, *Timber: or, Discoveries* (London, 1641)

2.1.3 The nature of Engineering Design Bloom's Taxonomy

In 1956, psychologist Benjamin Bloom identified six levels within the cognitive domain, from the simple recall or recognition of facts, as the lowest level, through increasingly more complex and abstract mental levels, to the highest order which is classified as evaluation.





Level 2: Comprehension: Given a familiar piece of information, such as a scientific principle, can the problem be solved by recalling the appropriate information and using it in conjunction with manipulation, tr anslation, interpretation, or extrapolation of the equation or scientific principle?

Samsledge:









How does this matter to me?

Consider:

•Who will be a more satisfied professional? Many will and can do the easy work. It's neither well paid, nor does it get much recognition.

Dealing with challenges requires more effort from you. You'll be rewarded by the recognition of your peers.

First Quiz: Subject: Chapters 1 and 2 of the textbook. Review the material covered: •Book

•Lecture Notes until week 5. The last file to be included in the quiz is: f07.pdf. Notes are posted at:

http://www.me.unlv.edu/Undergraduate/co ursenotes/egg102/100mat.htm

•Your class notes

The End